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## Highlights

**Sequential exporting***Journal of International Economics xxx (2012) xxx – xxx*Facundo Albornoz <sup>a</sup>, Héctor F. Calvo Pardo <sup>b</sup>, Gregory Corcos <sup>c</sup>, Emanuel Ornelas <sup>d,\*</sup><sup>a</sup> *University of Birmingham, United Kingdom*<sup>b</sup> *University of Southampton, United Kingdom*<sup>c</sup> *University of Birmingham, United Kingdom*<sup>d</sup> *London School of Economics, CEPR, CEP, United Kingdom*

► A model based on experimentation rationalizes new stylized facts in firms' export dynamics. ► The model posits that a firm's export profitability is correlated across destinations. ► Conditional on survival, fledgling exporters grow fastest at intensive and extensive margins. ► A firm is more likely to abandon a new export market if this is the firm's first export destination. ► We find strong support for our theoretical predictions using Argentina's customs data.



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journal homepage: [www.elsevier.com/locate/jie](http://www.elsevier.com/locate/jie)1 Sequential exporting<sup>☆</sup>Q12 Facundo Albornoza<sup>a</sup>, Héctor F. Calvo Pardo<sup>b</sup>, Gregory Corcos<sup>c</sup>, Emanuel Ornelas<sup>d,\*</sup>3 <sup>a</sup> University of Birmingham, United Kingdom4 <sup>b</sup> University of Southampton, United Kingdom5 <sup>c</sup> NHH, United Kingdom6 <sup>d</sup> London School of Economics, CEPR, CEP, United Kingdom

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## ABSTRACT

Many new exporters give up exporting very shortly, despite substantial entry costs; others shoot up foreign sales and expand to new destinations. We develop a model based on experimentation to rationalize these and other dynamic patterns of exporting firms. We posit that individual export profitability, while initially uncertain, is positively correlated over time and across destinations. This leads to “sequential exporting,” where the possibility of profitable expansion at the intensive and extensive margins makes initial entry costs worthwhile despite high failure rates. Firm-level evidence from Argentina’s customs, which would be difficult to reconcile with existing models, strongly supports this mechanism.

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## 38 1. Introduction

How do firms break in foreign markets? To understand patterns of international trade and the impact of trade liberalization, answering this question convincingly is of central importance. Recent trade theories, starting with Melitz (2003), put great emphasis on the sunk costs firms have to incur to start exporting, and existing

estimates indicate that those costs are indeed likely to be high.<sup>1</sup> Yet recent empirical research has uncovered patterns of foreign entry that seem difficult to reconcile with high sunk entry costs. For example, describing the behavior of Colombian firms, Eaton et al. (2008) observe that many domestic firms enter foreign markets every year. They often start selling small quantities to a single neighbor country, and yet almost half of them cease all exporting activities in less than a year. Those who survive, on the other hand, tend to expand their presence in their current destinations, and a sizeable fraction of the new exporters also expands to other markets.

How can we explain so much entry activity with so little initial sales and so low survival rates? After all, low sales within a short period likely imply negative profits, unless sunk costs are implausibly small. And what could explain the seemingly sequential entry pattern of the surviving exporters? We propose a simple model that rationalizes these recently uncovered empirical findings, while also providing a number of additional empirical implications for the dynamic pattern of exporting firms. The model relies on a basic premise: firms are initially uncertain about their export profitability, but ex ante

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\* Corresponding author.

E-mail addresses: [f.albornoza@bham.ac.uk](mailto:f.albornoza@bham.ac.uk) (F. Albornoza), [calvo@soton.ac.uk](mailto:calvo@soton.ac.uk) (H.F. Calvo Pardo), [gregory.corcos@nhh.no](mailto:gregory.corcos@nhh.no) (G. Corcos), [e.a.ornelas@lse.ac.uk](mailto:e.a.ornelas@lse.ac.uk) (E. Ornelas).

<sup>1</sup> For example, Das et al. (2007) structurally estimate sunk entry costs for Colombian manufacturers of leather products, knitted fabrics, and basic chemicals to be at least \$344,000 in 1986 U.S. dollars. Morales et al. (2011) use a different approach but find similarly large magnitudes for chemical manufacturers from Chile.

uncertain success factors are highly persistent and have global scope. In other words, a firm's export profitability is correlated over time within a market and also across destinations. The global scope could reflect, for example, export-specific capabilities that, if possessed, the firm could harness in multiple destinations.

If a firm's export profit in a market is uncertain but correlated over time, entry allows the firm to learn its profit potential there today and in the future. Furthermore, if the profitability uncovered in that market provides information about the firm's profitability in other foreign markets, this too should be taken into account in the decision to start exporting. This can lead to a process of "sequential exporting," in which firms use their initial export experience to infer information on their future success there and elsewhere. Like an option contract, the decision to start exporting gives the firm the opportunity to, in some states of nature, enjoy profits in the future, there and in other markets. In other states of nature, by contrast, there would not be any profit to be made abroad. This reconciles first-market rapid growth and early expansion to other markets with high initial failure rates, even in the presence of high irreversible entry costs.

Our model highlights a distinction that is often overlooked in empirical analyses of exporting firms, namely whether a market is the firm's first foreign market or not. Using firm-level data on all Argentine manufacturing exports between 2002 and 2007, we find strong evidence that this difference is crucial. While firms behave differently in any market after having acquired some experience there, this difference is much more pronounced in a firm's first foreign market. Specifically, conditional on remaining an exporter, growth upon entry at both the intensive margin (the sales in the market) and the extensive margin (the number of markets served) is significantly higher in a firm's first foreign market than in its subsequent markets. The same is true for exit: a firm is more likely to exit from a foreign market right after entering it if that market is the firm's first. These results are not driven by firm heterogeneity, by country-specific shocks, by the possibility of credit constraints, or by learning from rivals. Hence, while uncertainty correlated across time and markets is but one possible force shaping firms' export strategies, our evidence indicates that it plays an unequivocal role. For brevity, we refer to the implications of this uncertainty for exporting firms simply as "sequential exporting".

Our model also implies that the differential effect of the first market should not apply universally to all exporters. For example, if the firm is re-starting to export after a break, there would no longer be a fundamental uncertainty to be uncovered. Similarly, if a firm starts exporting by serving multiple markets, it must be because it is rather confident about its export success, so on average the role of self-discovery should not be as pronounced for such firms as it is for single-market entrants. The uncertainty about export profitability should also be less marked for producers of homogeneous goods, for which reference prices are available. Thus, our mechanism suggests that we should observe rapid first-market export growth, early entry in additional markets and frequent early first-market exit primarily among first-time, single-market exporters of differentiated products. This is indeed what we find empirically.

We sought inspiration for the basic premise of our model in insights from the international business literature, including recent findings on Argentine exporters by Artopoulos et al. (2011). A long tradition in that literature, starting with Johanson and Vahlne (1977), emphasizes the distinct knowledge and competencies—typically related to product adaptation, marketing and distribution—that are required for export success. A firm can properly infer and develop its own "internationalization knowledge," however, only once it starts its foreign operations. Artopoulos et al. (2011) document the importance of this export-specific knowledge with detailed case study analyses of firms from four emerging export sectors in Argentina. Importantly, such export capabilities can be used when accessing different foreign destinations. A similar reasoning applies to firm-specific demand

characteristics. For example, trade facilitation agencies place a heavy emphasis on the importance of uncovering foreign demand for would-be exporters, and their advice indicates that the key uncertainty is about persistent demand components,<sup>2</sup> some of which can be present also in different countries. We interpret these observations as suggestive of significant firm-specific export profit uncertainty, which can be resolved only by actual engagement in exporting, but which is informative of a firm's general ability to earn profits in foreign markets. Notice that firm level dynamics matter also for aggregates: although new exporters typically start small, they tend to account for a large part of export growth over longer periods (about 50% over ten years in the Colombian sample of Eaton et al., 2008, for example).

The recent documentation of the pattern of firms' foreign sales<sup>3</sup> has been fostering a still incipient (see Redding, 2011) but growing research interest on the dynamics of firms' exporting strategies.<sup>4</sup> The current work of Eaton et al. (2010) and Freund and Pierola (2010), who emphasize learning mechanisms, are particularly close to ours. The former develop a model where producers learn about the appeal of their products in a market by devoting resources to finding consumers and by observing the experiences of competitors. Freund and Pierola also consider a single export market, but with product-specific uncertainty, as their focus is on the incentives of firms to develop new products for exporting. Using data on exports of non-traditional agricultural products in Peru, Freund and Pierola uncover interesting patterns of trial and error based on the frequency of entry and exit from foreign markets. In those models, uncertainty is destination-specific and the main goal is to describe firms' export dynamics within a market, without distinction between first and subsequent markets. Here, in contrast, we take a multi-market approach. A central feature of our environment concerns firms' different dynamics in their first and subsequent foreign markets, and we emphasize the option value of a firm's first export experience.<sup>5</sup> In a recent related paper, Morales et al. (2011) use a novel moment inequalities approach to estimate a trade model that also generates sequential entry in foreign markets. They find that export experience in a market facilitates entry in other, similar (geographically or economically) destinations. Those "extended gravity" forces imply that the entry pattern of exporting firms is path-dependent. Although the focus of

<sup>2</sup> See for example the discussion of SITPRO, the British trade facilitation agency, at <http://www.sitpro.org.uk>. See also Kee and Krishna (2008), who argue that market-, but also firm-specific demand shocks can help reconcile the predictions of heterogeneous firm models with detailed micro evidence. Demidova et al. (2009) confirm this when studying how variations in American and European trade policies vis-à-vis Bangladesh apparel products affect firms' choices of export destinations.

<sup>3</sup> Buono et al. (2008) confirm some of the findings of Eaton et al. (2008) in a study of French firms. Lawless (2009) carries out a related exercise for a survey of Irish exporters.

<sup>4</sup> Segura-Cayuela and Vilarrubia (2008) develop a model where potential exporters are uncertain about country-specific fixed export costs, but learn about them from other firms in the industry that start exporting to the same market. This idea is related to Hausmann and Rodrik's (2003) earlier insight that ex ante unknown export opportunities can be gauged from the experience of export pioneers, who effectively provide a public good to the rest of the industry. While those authors focus on learning from rivals, we are interested in individual self-discovery. Our work is also related to dynamic export models with idiosyncratic uncertainty. Das et al. (2007) develop an heterogeneous firm model where firm profitability evolves over time according to an exogenous stochastic process determining the firm's entry, exit and production decisions abroad. Arkolakis (2011) proposes a dynamic model with endogenous entry costs that increase with the number of foreign consumers targeted. Eaton et al. (2011) integrate Arkolakis' entry cost structure in a model with different types of firm-specific shocks. The model, which is static (and therefore does not incorporate learning), is set up for studying the role of different types of shocks in determining the geographical pattern of French exports at the firm level.

<sup>5</sup> In recent independent research, Nguyen (forthcoming) develops a related model based on the idea that a firm's foreign demands are uncertain and correlated across markets. Chaney (2011), by contrast, proposes a model of international network formation where firms obtain information about new potential partners from their current trading partners. The network formation game yields an equilibrium where firms' export destinations are path-dependent, a result that we also obtain but through a very different mechanism.

Morales et al. is on how sunk costs decrease with export experience, their results are consistent with, and complementary to, our notion of profit uncertainty revealed through exporting.

Our work is also related to other recent empirical findings at the product and country levels. [Evenett and Venables \(2002\)](#) document a “geographic spread of exports” for 23 developing countries between 1970 and 1997, in the sense that importing a product from a certain country is more likely if the origin country is supplying the same product to nearby markets. [Besedes and Prusa \(2006\)](#) find that the median duration of exporting a product to the United States is very short, with a hazard rate that decreases sharply over time. [Iacovone and Javorcik \(2009\)](#) find that firms often undertake significant investment before entering foreign markets, as a preparation for exporting. [Alvarez et al. \(2011\)](#) find evidence from Chilean firms that exporting a product to a country increases the likelihood of selling the same product to another foreign market. [Bernard et al. \(2009\)](#) show that the extensive margins of US exports are key to explain variation at long intervals, but that the intensive margin is responsible for most short-run (i.e. year-to-year) variation. These different contributions of the two margins over time reflect the fact that new exporters start small, but grow fast and expand rapidly across destinations if they survive. Our model helps to rationalize these findings as well.

The remainder of the paper is organized as follows. In [Section 2](#) we present our model. In [Section 3](#) we use Argentine customs data to test the distinguishing features of our theoretical mechanism. We conclude in [Section 4](#).

## 2. Model

We propose a model whose central assumption is the existence of a fundamental source of uncertainty regarding firms’ general ability to earn profits abroad, and which can be resolved only through experience in foreign markets.

A direct implication of our central assumption is that a firm’s export profitability should be correlated over time and across destinations. Correlation over time can come from persistent but ex ante unknown demand patterns, e.g. related to the appeal of certain product features. It could also represent idiosyncratic but ex ante unknown export costs that are stable over time. For example, shipping and other port activities, distribution of goods in foreign markets, export finance and insurance, maintenance of an international division within the firm—all those activities involve relatively stable idiosyncratic costs that are often unknown to the firm until it actually engages in exporting. In turn, positive correlation across countries in export profitability can come from similarities in either demand or supply conditions. The patterns uncovered by gravity equations—which show that bilateral trade correlates strongly with indicators for common language, religion, colonial origin etc.—partly involve demand similarities across countries. Likewise, some of the costs intrinsic to exporting, like those mentioned above, while ex ante unknown for a firm, are often similar across countries.

This is consistent with evidence from international business studies. Those studies stress the different activities (and costs) that exporting requires. On the one hand, new exporters need to learn about local consumer preferences, business practices and institutional environments. On the other hand, they need to learn about how to establish appropriate routines and fine-tune the allocation of resources to export activities. For example, in a review of international marketing studies, [Cavusgil and Zou \(1994\)](#) list product adaptation, distributor support and commitment of managerial resources to exports as key competencies required for a successful export strategy. Similarly, in a study of several Argentine exporters during the 2000s, [Artopoulos et al. \(2011\)](#) find that export success entails substantial changes in product design, production and marketing capabilities. Crucially, they also find that many new exporters were unaware of those changes prior to exporting, presumably because of the tacit

nature of that information. Successful exporters are therefore those who are able to develop effective export-specific processes and routines, which [Eriksson et al. \(1997\)](#) refer to as a firm’s “internationalization knowledge.” Such knowledge, which is obtained through export experience, affects a firm’s perceived ability to enter new foreign markets successfully, as they shape their capacity to acquire knowledge of institutions and business practices in new markets. The need for new knowledge and competencies makes export success uncertain at the time of entry, but also implies that the uncertainty is resolved through export experience. The tacit nature of knowledge implies that there are no obvious substitutes for that experience.

Naturally, we do not suggest that firms do not face any producer-market specific uncertainty, or that all uncertainty requires actual engagement in exporting to be resolved. Producers surely acquire formal knowledge and observe other exporters prior to their foreign entry decision. We focus on the residual uncertainty because it has not been explored yet in this context, but has potentially large and important implications.

### 2.1. Basic structure

A risk-neutral producer has the option of serving two segmented foreign markets, *A* and *B*. Countries *A* and *B* are symmetric except for the unit trade costs that the Home firm must pay to export there, denoted by  $\tau^A$  and  $\tau^B$ ,  $\tau^A \leq \tau^B$ . To sell in each foreign market, the firm needs to incur in a one-time fixed cost per destination,  $F \geq 0$ . This corresponds to the costs of establishing distribution channels, of designing a marketing strategy, of learning about exporting procedures, of familiarization with the institutional and policy characteristics of the foreign country, etc.

Variable costs comprise two elements: an unknown export unit cost,  $c^j$ , and a unit production cost that is known to the firm. We normalize the latter to zero. In the online appendix we show that allowing for differences in productivity has no qualitative consequence for our main mechanism. The producer faces the following demand in each market  $j = A, B$ :

$$q^j(p^j) = d^j - p^j, \quad (1)$$

where  $q^j$  denotes the output sold in destination *j*,  $p^j$  denotes the corresponding price, and  $d^j$  is an unknown parameter.

We therefore allow for uncertainty in both demand and supply parameters. Let

$$\mu^j \equiv d^j - c^j$$

be a random variable with a continuous cumulative distribution function  $G(\cdot)$  on the support  $[\mu, \bar{\mu}]$ . We refer to  $\mu^j$  as the firm’s “export profitability” in market *j*.  $\bar{\mu}$  obtains when the highest possible demand intercept ( $\bar{d}$ ) and the lowest possible export unit cost ( $\bar{c}$ ) are realized;  $\mu$  obtains under the opposite extreme scenario ( $d^j = d$  and  $c^j = \bar{c}$ ). The analysis becomes interesting when trade costs are such that, upon the resolution of the uncertainty, it may become optimal to serve both, only one, or none of the markets. Accordingly, we assume  $\mu < \tau^A$ —so that exporting may not be worthwhile even if  $F = 0$ —and  $2F^{1/2} + \tau^B < \bar{\mu}$ . This last condition implies that exporting to the distant market can be profitable. To ensure that equilibrium prices are always strictly positive, we need that  $E\mu < 2d^j$  for all  $d^j$ , so we assume throughout the paper that  $d > \frac{1}{2}E\mu$ .<sup>6</sup>

Our central assumption is that export profitability is correlated over time and across markets. This correlation could come from either supply or demand components of uncertainty in the parameter  $\mu$ , as

<sup>6</sup> Identical results obtain if one adopts instead a demand function of the form  $q^j(p^j) = \max\{d^j - p^j, 0\}$ , as we show in [http://www.economics.soton.ac.uk/staff/calvo/documents/acco\\_TechnicalAppendix.pdf](http://www.economics.soton.ac.uk/staff/calvo/documents/acco_TechnicalAppendix.pdf)

suggested by our discussion above. To make the analysis as clear and simple as possible, we focus on the limiting case. First, as the definition of  $\mu^j$  without time subscripts indicates, we consider that the  $\mu^j_s$  are constant over time. Second, we look at the case where the draws of  $\mu^j$  are perfectly correlated across markets:  $\mu^A = \mu^B = \mu$ . Each of these assumptions can be relaxed; all of our qualitative results generalize to any strictly positive correlation of export profitabilities across markets and over time.<sup>7</sup>

To model the decision to enter foreign markets, we evaluate all profits from an ex ante perspective, i.e. at their  $t = 0$  expected value. For simplicity, we assume that firms do not discount future payoffs, but we note that this has no bearing on our qualitative results. We denote by  $e_t^j$  the firm's decision to enter market  $j$  at time  $t$ ,  $j = A, B$ ,  $t = 1, 2$ . Thus,  $e_t^j = 1$  if the firm enters market  $j$  (i.e. pays the sunk cost) at  $t$ ,  $e_t^j = 0$  otherwise. Output  $q_t^j$  can be strictly positive only if either  $e_t^j = 1$  or  $e_{t-1}^j = 1$ .

The timing is as follows:

$t = 1$ : At period 1, the firm decides whether to enter each market. If the firm decides to enter market  $j$ , it pays the per-destination fixed entry cost  $F$  and chooses how much to sell there in that period,  $q_1^j$ . At the end of period 1, export profits in destination  $j$  are realized. If the firm has entered and produced  $q_1^j \geq \varepsilon$ , where  $\varepsilon > 0$  is arbitrarily small, it infers  $\mu$  from its profit.

$t = 2$ : At period 2, if the firm has entered market  $j$  at  $t = 1$ , it decides whether to keep serving on that market given the realization of export profits. If so, it chooses how much to sell in that market,  $q_2^j$ . If the firm has not entered destination  $j$  at  $t = 1$ , it decides whether to enter that market. If the firm enters, it pays  $F$  and chooses  $q_2^j$ . At the end of period 2, export profits are realized.

Hence, the firm can infer its export profitability parameter  $\mu$  only by actually engaging in exporting, which requires the firm to pay the fixed entry cost  $F$  and sell a strictly positive quantity to one of the markets. This is reminiscent of Jovanovic's (1982) model, although a central difference is that we consider entry into several destinations. Clearly, uncovering  $\mu$  must be costly, or else every firm would, counterfactually, export at least a tiny quantity to gather their export potential. We model this cost as a sunk cost, but this is not necessary for our results. Alternatively, one could specify that a firm needs a minimum scale of experimentation to reliably uncover its true export profitability. We allow this minimum scale to be an arbitrarily small number ( $\varepsilon$ ) because we require the firm to spend  $F$  to sell in a foreign market, but one could for example assume the opposite (i.e. set  $F = 0$  and require a larger minimum scale).<sup>8</sup>

In reality, entry may also be "passive," where a foreign buyer posts an order and the exporting firm simply delivers it. Trade in intermediate goods, for example, is indeed often importer-driven, rather than exporter-driven. Thus, in general firms may either deliberately choose to enter a market, or simply wait until they are "found" by a foreign buyer. While our model focuses on the former type of entry, a passive first export experience could also resolve uncertainty and lead to active expansion on foreign markets. Our empirical findings certainly involve both types of first export experiences.

<sup>7</sup> We show this for the case where the  $\mu^j_s$  are positively but imperfectly correlated in [http://www.economics.soton.ac.uk/staff/calvo/documents/acco\\_TechnicalAppendix.pdf](http://www.economics.soton.ac.uk/staff/calvo/documents/acco_TechnicalAppendix.pdf)

<sup>8</sup> More general forms of experimentation are compatible with our main mechanism. For example, Akhmetova and Mitaritonna (2010) develop a model of entry in foreign markets where demand uncertainty takes time to be unveiled, as in Aghion et al. (1991). As a result, producers also need to decide their levels of experimentation.

2.2. Firm's export decision

There are three undominated entry strategies. The firm may enter both markets simultaneously at  $t = 1$  ("simultaneous entry"); enter only market  $A$  at  $t = 1$ , deciding at  $t = 2$  whether to enter market  $B$  ("sequential entry"); or enter neither market. The other two possibilities, of entering both markets only at  $t = 2$  and of entering market  $B$  before market  $A$ , need not be considered. The latter is dominated by entering market  $A$  before market  $B$ , since  $\tau^A \leq \tau^B$ . The former is dominated by simultaneous entry at  $t = 1$ , since by postponing entry the producer is faced with the same problem as in  $t = 1$ , but is left with a shorter horizon to recoup identical fixed entry costs.

We solve for the firm's decision variables  $\{e_1^j, e_2^j, q_1^j, q_2^j\}$  using backward induction. We denote optimal quantities in period  $t$  under simultaneous entry by  $q_t^j$ , and under sequential entry by  $\hat{q}_t^j$ .

2.2.1. Period  $t = 2$

- i) No entry. The firm does not export, earning zero profit.
- ii) Simultaneous entry. When the firm exports to both destinations at  $t = 1$ , at  $t = 2$  it will have inferred its export profitability  $\mu$  and will choose its export volumes by solving

$$\max_{q_2^j \geq 0} \{ (\mu - \tau^j - q_2^j) q_2^j \}, j = A, B.$$

This yields

$$\hat{q}_2^j(\tau^j) = 1_{\{\mu > \tau^j\}} \left( \frac{\mu - \tau^j}{2} \right), \tag{2}$$

where  $1_{\{\cdot\}}$  represents the indicator function, here denoting whether  $\mu > \tau^j$ . Second-period output is zero for low  $\mu$ . Profits at  $t = 2$ , expressed in  $t = 0$  expected terms, can then be written as

$$V(\tau^j) = \int_{\tau^j}^{\mu} \left( \frac{\mu - \tau^j}{2} \right)^2 dG(\mu), j = A, B.$$

$V(\tau^j)$  is the value of continuing to export to market  $j$  after profitability in foreign markets has been discovered. If the firm cannot deliver positive profits in a market, it exits to avoid further losses. Otherwise, the firm tunes up its output choice to that market.

- iii) Sequential entry. When the firm exports to country  $A$  in  $t = 1$ , at  $t = 2$  it will have inferred its export profitability  $\mu$ . Thus,  $q_2^A$  is again given by Eq. (2):  $\hat{q}_2^A(\tau^A) = \hat{q}_2^A(\tau^A) = 1_{\{\mu > \tau^A\}} \left( \frac{\mu - \tau^A}{2} \right)$ , generating second-period profit  $V(\tau^A)$ . Otherwise, if the firm cannot deliver positive profits in a market it exits market  $A$  to avoid further losses. The firm chooses to enter market  $B$  at  $t = 2$  if the operational profit is greater than the sunk cost to enter that market. This will be the case when the firm realizes its export profitability is large relative to the sunk cost:

$$\left( \frac{\mu - \tau^B}{2} \right)^2 \geq F. \tag{3}$$

Hence, the firm's entry decision in market  $B$  at  $t = 2$  is

$$e_2^B(\tau^B) = 1 \Leftrightarrow \mu \geq 2F^{1/2} + \tau^B. \tag{4}$$

Thus, defining  $F_2^B(\tau^B)$  as the  $F$  that solves Eq. (3) with equality, the firm enters market  $B$  at  $t = 2$  if  $F \leq F_2^B(\tau^B)$ . It is straightforward to see that  $F_2^B(\tau^B)$  is strictly decreasing in  $\tau^B$ . If the firm enters market  $B$ , it will choose  $q_2^B$  much like it chooses

396  $q_2^A$ , adjusted for market  $B$ 's specific trade cost,  $\tau^B$ . However, condi-  
 397 tional on  $e_2^B = 1$ , we know that  $\mu > \tau^B$ . Therefore, the firm sets  
 398  $\hat{q}_2^B(\tau^B) = \frac{\mu - \tau^B}{2}$ .  
 399 Expressed in  $t = 0$  expected terms, the firm's profit from (possi-  
 400 bly) entering market  $B$  at  $t = 2$  corresponds to

$$W(\tau^B; F) \equiv \int_{2F^{1/2} + \tau^B}^{\mu} \left[ \left( \frac{\mu - \tau^B}{2} \right)^2 - F \right] dG(\mu) \\ = \left\{ V(\tau^B) - \int_{\tau^B}^{2F^{1/2} + \tau^B} \left( \frac{\mu - \tau^B}{2} \right)^2 dG(\mu) \right\} \\ - F \left[ 1 - G(2F^{1/2} + \tau^B) \right].$$

402 Function  $W(\tau^B; F)$  represents the value of exporting to market  $B$   
 403 after learning its profitability in foreign markets by entering mar-  
 404 ket  $A$  first. The expression in curly brackets represents the (ex  
 405 ante) expected gross profit from entering market  $B$  at  $t = 2$ . The  
 406 other term represents the fixed cost from entering  $B$  times the  
 407 probability that entry in that market is profitable.

408 Thus, the return from first entering destination  $A$  includes the  
 409 value of waiting to subsequently become an informed exporter to  
 410 destination  $B$ , avoiding the costs from directly "testing" that  
 411 market. In the presence of uncertainty and the irreversible entry  
 412 cost  $F$ , the possibility of delaying entry into market  $B$  corresponds  
 413 to a real option. If profits were not correlated across destinations,  
 414 there would not be any gain from delaying entry into  $B$  and  $W(\tau^B;$   
 415  $F)$  would collapse to the unconditional expectation of profits in  
 416 market  $B$ , as in  $t = 1$ . The difference between these two values,  
 417 which is the value of the real option, would then be zero. While  
 418 we focus on the case of perfect correlation, it should be clear  
 419 that as long as the correlation is positive, the value of the option  
 420 remains strictly positive.  
 421

422 2.2.2. Period  $t = 1$

- 423 i) *No entry.* The firm does not export, earning zero profit.  
 424 ii) *Simultaneous entry.* A firm exporting to both destinations at  
 425  $t = 1$  chooses  $q_1^A$  and  $q_1^B$  to maximize gross profits:

$$\Psi^{Sm}(q_1^A, q_1^B; \tau^A, \tau^B) \equiv \int_{\mu} \bar{\mu} (\mu - \tau^A - q_1^A) q_1^A dG(\mu) + \int_{\mu} \bar{\mu} (\mu - \tau^B - q_1^B) q_1^B dG(\mu) \\ + \max \{ 1_{\{q_1^A > 0\}}, 1_{\{q_1^B > 0\}} \} [V(\tau^A) + V(\tau^B)], \quad (5)$$

426 where superscript *Sm* stands for "simultaneous" entry. The first  
 427 two terms correspond to the firm's period 1 per-destination  
 428 operational profits. The third term denotes how much the  
 429 firm expects to earn in period 2, depending on whether either  
 430  $q_1^A > 0$  or  $q_1^B > 0$  (recall that for simplicity we set the rate of time  
 431 discount to zero). Since exporting to one market reveals infor-  
 432 mation about the firm's export profitability in both markets, it  
 433 is enough to have exported a positive amount in period 1 to ei-  
 434 ther destination.

435 Maximization of Eq. (5) yields outputs

$$\hat{q}_1^A(\tau^A) = 1_{\{E\mu > \tau^A\}} \left( \frac{E\mu - \tau^A}{2} \right) + 1_{\{E\mu \leq \tau^A\}} \varepsilon, \quad (6)$$

$$\hat{q}_1^B(\tau^B) = 1_{\{E\mu > \tau^B\}} \left( \frac{E\mu - \tau^B}{2} \right), \quad (7)$$

436 where  $\varepsilon > 0$  is an arbitrarily small number. To understand these  
 437 expressions, notice that there are three possibilities that de-  
 438 pend on parameter values. If  $E\mu > \tau^B$ ,  $q_1^j = \frac{E\mu - \tau^j}{2}$  for  $j = A, B$  is  
 439 clearly optimal. If  $\tau^B \geq E\mu > \tau^A$ ,  $q_1^A = \frac{E\mu - \tau^A}{2}$  and  $q_1^B = 0$  is  
 440 the best choice. If  $E\mu \leq \tau^A$ , setting  $q_1^A = q_1^B = 0$  may appear optimal.  
 441 However, inspection of Eq. (5) makes clear that a small but

442 strictly positive  $q_1^A = \varepsilon > 0$  dominates that option, since  
 443  $\lim_{\varepsilon \rightarrow 0} \Psi^{Sm}(\varepsilon, 0; \tau^A, \tau^B) = V(\tau^A) + V(\tau^B) > 0$ . Clearly, setting  
 444  $q_1^A = q_1^B = 0$  forgoes the benefit from uncovering a valu-  
 445 able signal of the firm's export profitability.

446 Define  $\Psi(\tau^j) \equiv 1_{\{E\mu > \tau^j\}} \left( \frac{E\mu - \tau^j}{2} \right)^2 + V(\tau^j)$ . Evaluating Eq. (5) at  
 447 the optimal output choices (6), (7) and (2), we obtain the  
 448 firm's expected gross profit from simultaneous entry:

$$\Psi^{Sm}(\tau^A, \tau^B) \equiv \lim_{\varepsilon \rightarrow 0^+} \Psi^{Sm}(\hat{q}_1^A(\tau^A), \hat{q}_1^B(\tau^B); \tau^A, \tau^B) \\ = \Psi(\tau^A) + \Psi(\tau^B). \quad (8)$$

- 449 iii) *Sequential entry.* At  $t = 1$ , a firm that enters only market  $A$   
 450 chooses  $q_1^A$  to maximize

$$\Psi^{Sq}(q_1^A; \tau^A, \tau^B) \equiv \int_{\mu} \bar{\mu} (\mu - \tau^A - q_1^A) q_1^A dG(\mu) \\ + 1_{\{q_1^A > 0\}} [V(\tau^A) + W(\tau^B; F)], \quad (9)$$

451 where *Sq* stands for "sequential" entry. The firm learns its ex-  
 452 port profitability iff  $q_1^A > 0$ . A strictly positive quantity allows  
 453 the firm to make a more informed entry decision in market  $B$   
 454 at  $t = 2$ , according to Eq. (4). Clearly, the solution to this pro-  
 455 gram is  $\hat{q}_1^A(\tau^A) = \hat{q}_1^A(\tau^A)$ , as in Eq. (6). Evaluating Eq. (9) at  
 456 the optimal output choice  $\hat{q}_1^A(\tau^A)$ , we obtain the firm's  
 457 expected profit from sequential entry:

$$\Psi^{Sq}(\tau^A, \tau^B) \equiv \lim_{\varepsilon \rightarrow 0^+} \Psi^{Sq}(\hat{q}_1^A(\tau^A); \tau^A, \tau^B) = \Psi(\tau^A) + W(\tau^B; F). \quad (10)$$

458 We therefore have that some firms will "test" foreign markets  
 459 before fully exploring them (or exiting them altogether). Inter-  
 460 estingly, experimentation can arise even when the variable  
 461 trade cost is large enough to render period-1 expected opera-  
 462 tional profits negative in all markets, and despite the existence  
 463 of sunk costs to export. Intuitively, the firm can choose to incur  
 464 the sunk cost and a small initial operational loss because it  
 465 might be competitive in that foreign market as well as in  
 466 others; the return from the initial sale allows the firm to find  
 467 out whether it actually is.

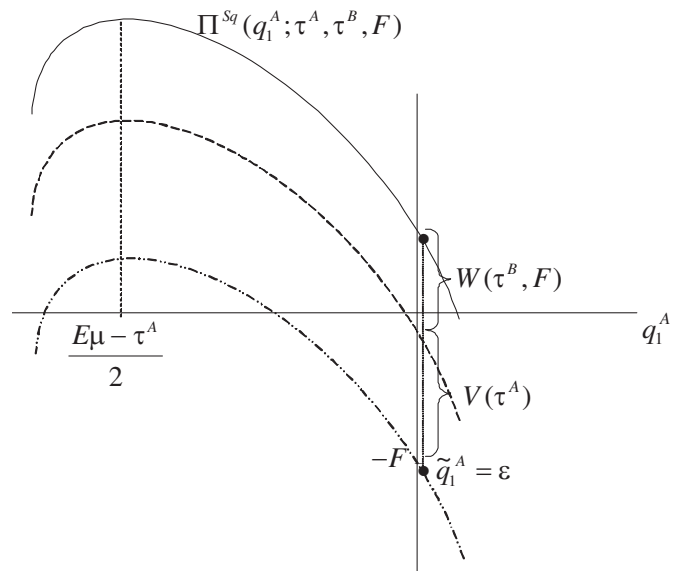


Fig. 1. The profit function from sequential exporting when  $E\mu < \tau^A$ .

477 Fig. 1 illustrates this point by showing a situation where export  
 478 experimentation is worthwhile even though  $E\mu < \tau^A$ . The lowest  
 479 curve represents the profit of entering market A when exper-  
 480 imentation is useless. The middle curve adds the value of exper-  
 481 imentation in the entry market; the highest curve includes also  
 482 the value of experimentation across markets. In this example,  
 483 experimentation is worthy only because success in A is infor-  
 484 mative about success in B; otherwise the value of information  
 485 would not be high enough to compensate for the sunk costs  
 486 [i.e.,  $V(\tau^A) + W(\tau^B; F) > F > V(\tau^A)$ ].

487 2.2.3. Entry strategy

488 We can now fully characterize the firm's entry strategy. Using Eq.  
 489 (8), the firm's net profit from simultaneous entry,  $\Pi^{Sm}$ , is

$$490 \Pi^{Sm} = \Psi(\tau^A) + \Psi(\tau^B) - 2F. \quad (11)$$

492 In turn, we have from Eq. (10) that the firm's net profit from se-  
 493 quential entry,  $\Pi^{Sq}$ , is

$$494 \Pi^{Sq} = \Psi(\tau^A) + W(\tau^B; F) - F. \quad (12)$$

496 Simultaneous entry is optimal if  $\Pi^{Sm} > \Pi^{Sq}$  and  $\Pi^{Sm} \geq 0$ . Converse-  
 497 ly, sequential entry is optimal if  $\Pi^{Sq} \geq \Pi^{Sm}$  and  $\Pi^{Sq} \geq 0$ . If neither set  
 498 of conditions is satisfied, the firm does not enter any market. Using  
 499 Eqs. (11) and (12), we can rewrite these conditions as follows. Simul-  
 500 taneous entry is optimal if

$$501 \begin{cases} F < \Psi(\tau^B) - W(\tau^B; F) \text{ and} \\ F \leq [\Psi(\tau^A) + \Psi(\tau^B)]/2. \end{cases}$$

503 Notice that the right-hand side of the second inequality above is  
 504 strictly greater than the right-hand side of the first inequality, since  
 505  $W(\tau^B; F) > 0$ ,  $\Psi(\cdot)$  is a decreasing function and  $\tau^A \leq \tau^B$ . Intuitively, if  
 506  $F$  is small enough to make simultaneous entry preferred to sequential  
 507 entry, it also makes simultaneous entry preferred to no entry at all.  
 508 Thus, simultaneous entry is optimal if

$$509 F < \Psi(\tau^B) - W(\tau^B; F). \quad (13)$$

511 In turn, sequential entry is optimal if

$$512 \Psi(\tau^B) - W(\tau^B; F) \leq F \leq \Psi(\tau^A) + W(\tau^B; F). \quad (14)$$

514 Inequalities (13) and (14) define the firm's entry strategy at  $t = 1$ .  
 515 The firm enters market A at  $t = 1$  if either Inequality (13) or (14) is  
 516 satisfied; it enters market B at  $t = 1$  if Inequality (13) is satisfied but  
 517 Inequality (14) is not:

$$518 e_1^A(\tau^A, \tau^B) = 1 \Leftrightarrow F \leq \Psi(\tau^A) + W(\tau^B; F), \quad (15)$$

$$519 e_1^B(\tau^B) = 1 \Leftrightarrow F < \Psi(\tau^B) - W(\tau^B; F). \quad (16)$$

522 The condition for  $e_1^B = 1$  is evidently stricter than the condition for  
 523  $e_1^A = 1$ . Condition (16) implies  $e_1^B = 1$  (in which case simultaneous  
 524 entry occurs) only if the sunk cost to export is sufficiently small. In  
 525 Proposition 1 we show this and fully characterize the firm's export  
 526 decision. The proof is in the online appendix (available at [http://](http://personal.lse.ac.uk/ornelas/acco_OnlineAppendix.pdf)  
 527 [personal.lse.ac.uk/ornelas/acco\\_OnlineAppendix.pdf](http://personal.lse.ac.uk/ornelas/acco_OnlineAppendix.pdf)).

528 **Proposition 1.** There are values  $F^{Sq}$  and  $F^{Sm}$ , with  $F^{Sq} > F^{Sm} \geq 0$ , such  
 529 that at  $t = 1$  the firm enters both markets A and B if  $F < F^{Sm}$ , enters only  
 530 market A if  $F \in [F^{Sm}, F^{Sq}]$ , and enters neither market if  $F > F^{Sq}$ . Moreover,

531  $F^{Sm} > 0$  iff  $E\mu > \tau^B$ . When  $F \in [F^{Sm}, F^{Sq}]$ , at  $t = 2$  the firm enters market B  
 532 if it learns that condition (4) is satisfied.

533 The intuition for these results is simple. By construction  $\tau^A \leq \tau^B$ , so  
 534 if the firm ever enters any foreign market, it will enter market A. Since  
 535 there are gains from resolving the uncertainty about export profit-  
 536 ability, entry in market A, if it happens, will take place in the first peri-  
 537 od. Provided that the firm enters country A, it can also enter country  
 538 B in the first period or wait to learn its export profitability before  
 539 going to market B. If the firm enters market B at  $t = 1$ , it earns the  
 540 expected operational profit in that market in the first period. Natural-  
 541 ly, this can be optimal only when the firm expects its operational  
 542 profit in B to be positive ( $E\mu > \tau^B$ ). By postponing entry the firm  
 543 forgoes that profit but saves the sunk entry cost if it realizes that its  
 544 export profitability is not sufficiently high. The size of the sunk cost  
 545 has no bearing on the former, but increases the latter. Hence, the  
 546 higher the sunk cost to export, the more beneficial is waiting before  
 547 sinking  $F$  in the less profitable market, B.

548 Fig. 2 illustrates this result when  $E\mu > \tau^B$ , in which case simulta-  
 549 neous entry is optimal for small enough  $F$ . Since trade cost  $\tau^B$  affects  
 550 both thresholds but trade cost  $\tau^A$  only affects  $F^{Sq}$ , we can denote the  
 551 thresholds as  $F^{Sq}(\tau^A, \tau^B)$  and  $F^{Sm}(\tau^B)$ .

552 Our analysis, as reflected in Fig. 2 is for a single firm with a generic  
 553 productivity level. But it is not difficult to see how the results would  
 554 extend to firms with different levels of productivity. Essentially, vary-  
 555 ing productivity levels would shift the thresholds defining sequential  
 556 and simultaneous entry in foreign markets. Higher productivity in-  
 557 creases the expected profits from entering foreign markets simulta-  
 558 neously, as well as the expected profits from exporting at all. Hence  
 559 the more productive a firm is, the higher its sunk cost thresholds  
 560 will be, implying that more productive firms are more likely to ex-  
 561 port, and to start exporting simultaneously to multiple destinations.  
 562 We show this formally in our online appendix.

563 2.3. Testable implications

564 Our model is parsimonious in many dimensions. For example, we  
 565 assume that firms learn fully about their profitability in foreign mar-  
 566 ket  $j$  by selling at market  $i$ ,  $i \neq j$ . In reality, the correlation of export  
 567 profitabilities across markets is surely less than perfect. However, if  
 568 it is not negligible, the main messages of the model remain intact.  
 569 The same is true about the correlation of export profitabilities in a  
 570 given market over time. Effectively, our running hypothesis is that  
 571 firms extract the highest informational content from their first export  
 572 experience. The implications of the model should be interpreted ac-  
 573 cordingly. Similarly, to derive explicit testable predictions, one  
 574 would need to extend the model to  $T > 2$  periods and  $N > 2$  foreign

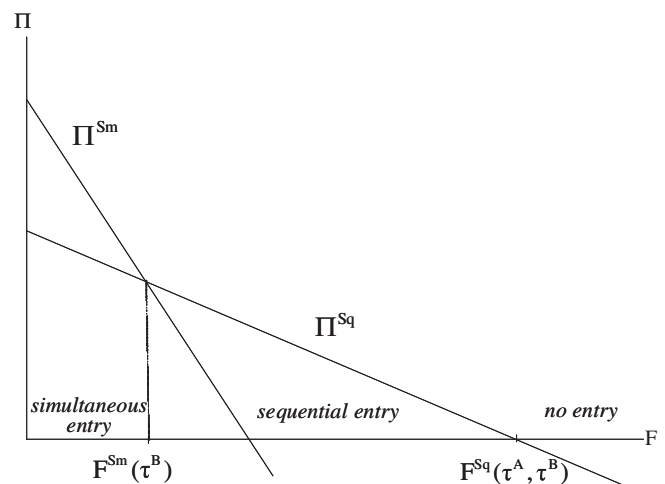


Fig. 2. Optimal entry strategy ( $E\mu > \tau^B$ ).

countries. We show this formally in the online appendix. Since those proofs are conceptually rather straightforward, here we discuss only informally how they follow from our setup.

The model implies, first, that conditional on survival we should expect faster intensive margin export growth when firms are learning their export profitabilities—i.e. right after they enter their first foreign market. The reason is simple. Since export profitability is uncertain for a firm before it starts exporting, first-year exports are on average relatively low. If the firm anticipates positive variable profit in its first market, it produces according to this expectation. If the firm stays there in the second period, it must be because its uncovered export potential is indeed relatively high ( $\mu > \tau^A$ ). Since the relevant distribution of  $\mu$  becomes a truncation of the original one, conditional on survival firms on average expand sales in their first market. If the firm had entered that market just to learn about its export potential there (and to potentially benefit from expanding to other destinations in the future), the firm initially produces just the minimum necessary for effective learning and the same argument applies even more strongly. On the other hand, once the uncertainty about export profitability has been resolved, there is no reason for further changes in sales, and there should be no growth in export volumes in the years following this discovery period. Similarly, since the profitability of the firm in its first export destination conveys all information about export profitability in other destinations, there is no reason for export growth in markets other than the firm's first either.

Obviously, our model abstracts from a range of shocks that are likely to affect firms' export volumes; we discuss and seek to control for them in our empirical analysis. We also adopt the strong assumption that a firm's export profitability is perfectly correlated across markets and time. If the correlation were positive but imperfect, it would imply strictly positive first-to-second year export growth in every market the firm expands to and survives. Accordingly, the hypothesis we test is that firms learn *more* about their export profitabilities in their first markets, so the early expansion of surviving firms is greater in their initial markets than in their subsequent markets.

The second implication of the model relates to entry patterns. Once a firm starts exporting, it will uncover its export profitability. Some new exporters will realize that their export profitabilities are sufficiently high and decide to expand in the next period to other markets where they anticipate positive profits. By contrast, experienced exporters have already learnt enough about their export profitability, and therefore have already made their entry decisions in the past.

Again, the message from our basic model is extreme, as it abstracts from other motives for expansion to different foreign markets—which we seek to control for in our empirical analysis. But it highlights our central point, that (surviving) new exporters have an *additional* reason to expand.

The third implication of the model refers to the exit patterns of exporting firms. Because an experienced exporter is better informed about its own export profitability than a new exporter, the latter is more likely than the former to find out that it is not worthwhile to keep serving a market. Critically, the model implies that this is also true when comparing firms that have just entered a given foreign destination, but when this is the first foreign market for one firm and not for the other. Generally, while many (un-modeled) factors can cause a firm to abandon a foreign destination, the model shows that being a new exporter creates an additional motivation to do so, in expected terms.

The model also has implications for the dynamic behavior of different types of exporters. First, it implies that the behavior of *simultaneous exporters*—firms that start exporting to more than one destination—should be different from the behavior of the (more prevalent) strict sequential exporters. The model indicates that, if a firm is willing to pay the sunk costs to start its foreign operations in multiple markets simultaneously, it must be because it is rather optimistic about its export profitability (i.e.  $E\mu$  must be large relative to  $\tau^B$  and to  $F$ ). This implies less volatility (i.e. exiting less frequently and

expanding less vigorously) in the behavior of simultaneous exporters relative to the firms that break in a single foreign destination.

Second, some seemingly new exporters are actually *re-entrants*. These are firms that did not export at  $t-1$  but did so before  $t-1$  and exported again at  $t$ . While the model does not explain the behavior of re-entrant exporters, an extension that allows for firm-country temporary shocks would readily do so. But if self-discovery is indeed an important force shaping the dynamic behavior of firms in foreign markets (and barring problems with “short memory”), the effect of being “new” should not be as strong for returning exporters upon re-entry as it is for (“true”) new exporters, since they already have a reliable signal of (the permanent component of) their export profitabilities.

Third, uncertainty about producer-specific export profitability is likely to be greater for differentiated products than for *homogeneous goods*, which tend to have a well-defined reference price and whose export procedures are likely to be more standardized. Accordingly, the distinction between the behavior of new and old exporters should be more pronounced for the foreign sales of differentiated products than of homogeneous goods.

### 3. Evidence

We now test the predictions of the model. We start by describing the data.

#### 3.1. Data

Our data comes from the Argentine Customs Office. We observe the annual value (in US dollars) of the foreign sales of each Argentine manufacturing exporter between 2002 and 2007, distinguished by country of destination.

Over our sample period, Argentine manufacturing exports involved 15,301 exporters and 130 foreign destinations. It grew by 220% between 2002 and 2007, after the steep currency depreciation in early 2002. However, as Table 1 reveals, export growth was similar in most industries. The only relevant change in the export structure was an increase in Petroleum's relative share (from 23% in 2002 to 30% in 2007) at the expense of the Automotive and Transport industry's (17% to 13%).

The distribution of export destinations has changed somewhat more significantly during the sample period. Let us group Argentina's export destinations in nine relatively homogeneous regions: Mercosur, Chile–Bolivia (Argentina's neighbors that are not Mercosur members), Other South America, Central America–Mexico, North America, Spain–Italy (Argentina's main historical migration sources), EU-27 except Spain–Italy, China, and Rest of the World. Table 2 shows a growing importance of Mercosur after 2003 (receiving 35% of all Argentine exports

**Table 1**  
Argentinean manufacturing exports by industry.

Industry	Exports <sup>a</sup>		Growth (%)	Share	
	2002	2007		2002	2007
Food, tobacco and beverages	4979	10,884	119	23	23
Petroleum	4967	13,863	179	23	30
Chemicals	1514	3466	129	7	7
Rubber and plastics	928	1845	99	4	4
Leather and footwear	829	1144	38	4	2
Wood products, pulp and paper products	506	998	97	2	2
Textiles and clothing	533	775	45	2	2
Metal products, except machinery	2102	4092	95	10	9
Machinery and equipment	1127	3137	178	5	7
Automotive and transport equipment	3492	5894	69	16	13
Electrical machinery	385	426	11	2	1
Total manufacturing	20,837	45,773	120	100	100

<sup>a</sup> Million USD.

**Table 2**  
Argentinean manufacturing exports by region (% of total value).

Region	2002	2003	2004	2005	2006	2007
Mercosur	32	25	27	28	32	35
Chile–Bolivia	17	18	16	15	13	10
Rest of the world	16	15	17	17	20	20
North America	15	19	17	18	13	13
EU-27 except Spain–Italy	6	6	5	5	5	5
Central America–Mexico	6	6	7	6	7	6
China	3	6	6	5	5	7
Other South America	3	3	3	3	3	3
Spain–Italy	3	3	3	3	2	2

in 2007) and a decline in the participation of Chile–Bolivia, from 17% in 2002 to 10% in 2007. Starting from a low level, the importance of China has increased significantly, more than doubling its share of Argentine exports during our sample period, to 7%. Meanwhile North America, other Latin American markets and the European Union have become relatively less important as destinations for Argentine exports.

Table 3 shows how relatively important each of those regions are as first foreign market for Argentine manufacturers. It displays the share of Argentine exporters that each region receives, in general (columns DS) and among new exporters (columns FMS). The ratio FMS/DS is a proxy for the relative importance of the region as a “testing ground” for Argentine exporters. If it is greater than one, it suggests the region is relatively attractive as a “testing ground.” The table indicates that this is the case for Spain–Italy, Mercosur, North America, Chile–Bolivia and, recently, China.

Table 4 reveals interesting features of different types of exporters. First, new exporters, which constitute the focus of our analysis, are quite common in our sample. Defining new exporters as the sum of “entrants” (firms that not do not export in  $t-1$  but do so in both  $t$  and  $t+1$ ) and “single-year” exporters (i.e. firms that export in  $t$  but not in either  $t-1$  or  $t+1$ ), they represent on average 24% of all exporters in a year. Second, many new exporters are single-year (38% on average) and their share rises over time, reaching 47% of all new exporters in 2006. Third, “continuers” (those that export in  $t-1$ ,  $t$  and  $t+1$ ) account for the bulk of exports in Argentina, while entrants and “exitors” (firms that export in  $t-1$  and in  $t$  but not in  $t+1$ ) are much smaller, and single-year exporters even more so.

This highlights how different new exporters are relative to experienced exporters. Such differences are not specific to Argentina; in fact, they echo the regularities observed by other authors in different countries (e.g. Araujo et al., 2012 for Belgium, Eaton et al., 2008 for Colombia, Buono et al., 2008 for France, Lawless, 2009 for Ireland). However, none of those authors distinguish between the behavior of exporters in their first and their subsequent foreign markets. As Table 5 illustrates, this distinction is very important.

Table 5 reports the foreign sales of firms that break into a new market in 2003 and keep exporting there in the subsequent years of

**Table 3**  
Argentinean manufacturing first markets by region (%).

Region	2003			2007		
	FMS	DS	FMS/DS	FMS	DS	FMS/DS
Mercosur	29	24	1.23	36	25	1.44
Chile–Bolivia	20	16	1.26	17	14	1.20
North America	12	9	1.39	9	7	1.32
Spain–Italy	11	7	1.71	8	5	1.45
Rest of the world	8	17	0.46	12	20	0.61
Central America–Mexico	7	11	0.67	4	10	0.43
Other South America	7	9	0.72	7	10	0.69
EU-27 except Spain–Italy	5	7	0.74	6	8	0.71
China	0	1	0.50	2	1	1.52

FMS: share of region  $j$  as first export destination by number of firms.  
DS: share of region  $j$  as export destination by number of firms.

**Table 4**  
Exports by type of exporter.

Number of firms					
Year	Total	Entrant	Exiter	Continuer	Single-year
2002	7205				
2003	8251	1484	499	5520	748
2004	9055	1569	487	6517	482
2005	10,884	1568	1053	7033	1230
2006	10,944	1244	1230	7371	1099
2007	10,062				

Total value of exports (US\$ millions)					
Year	Total	Entrant	Exiter	Continuer	Single-year
2002	17,890				
2003	18,554	80	299	18,183	26
2004	23,544	133	34	23,369	16
2005	29,060	204	161	28,603	102
2006	30,872	362	127	30,405	41
2007	41,395				

Exports per firm (US\$ thousands)					
Year	Total	Entrant	Exiter	Continuer	Single-year
2002	2483				
2003	2249	54	598	3294	34
2004	2600	85	70	3586	32
2005	2670	130	153	4067	83
2006	2821	291	103	4125	37
2007	4114				

Note: “Entrants” in year  $t$  are firms that not did not export in  $t-1$ , exported in  $t$ , and will export in  $t+1$  as well. “Exitors” exported in  $t-1$  and in  $t$ , but are not exporters in  $t+1$ . “Continuers” export in  $t-1$ ,  $t$  and  $t+1$ . “Single-year” exporters are firms that exported in  $t$  but neither in  $t-1$  nor in  $t+1$ .

our data set. We distinguish those exporting in 2003 for the first time (“First Market 2003”) from those already exporting elsewhere (“New Market 2003”). To keep the comparison focused, we also look at the sales of the firms from the first group that expand to other markets in 2004 (“Second Market 2004”). The table displays each group’s average export value by year. The average firm from all groups increases exports in every period, especially from its first to its second year in a market. Yet the feature of the table that really stands out is the markedly higher initial growth of the new exporters in their first market (190%), relative both to the initial growth of experienced exporters entering new markets (108%) and to the initial growth of the same firms but in the markets they enter later (104%). As we will show, this distinction is also important at the extensive margin, and remains very salient in the data after controlling for firm heterogeneity, country-year specific shocks and other effects.

Finally, we note that most (79%) new exporters start serving a single foreign market. Around 15% of them enter initially in two or three foreign countries, and 6% start with more than three destinations. On average, exporting firms serve three distinct foreign markets, although around 40% of the exporting firms serve only one market outside Argentina.<sup>9</sup>

### 3.2. Intensive margin export growth

Our model predicts that, conditional on survival, the growth of a firm’s exports is on average highest early in its first foreign market:

**Prediction 1.** *Conditional on survival, the growth rate of exports to a market is on average higher between the first and second periods in the first foreign market served by the firm than in subsequent markets or later in the firm’s first market.*

<sup>9</sup> In the Online Appendix we also present a more standard “transition matrix,” like the one in Eaton et al. (2008), where we show the empirical distribution of firms entering in and going out of different markets.

**Table 5**  
Firm-level export growth, First Market versus New Market.

Year	First Market 2003		Second Market 2004		New Market 2003	
	USD	Growth (%)	USD	Growth (%)	USD	Growth (%)
2003	35,465				96,541	
2004	102,718	190	33,831		200,799	108
2005	139,439	36	69,100	104	304,295	52
2006	163,864	18	87,036	26	340,015	12
2007	216,865	32	95,835	10	449,147	32

We test this prediction by estimating the following equation:

$$\Delta \log X_{ijt} = \alpha_1 (FY_{ij,t-1} \times FM_{ij}) + \alpha_2 FM_{ij} + \alpha_3 FY_{ij,t-1} + \{FE\} + u_{ijt},$$

where  $\Delta \log X_{ijt}$  is the growth rate of the value of exports between  $t$  and  $t-1$  by firm  $i$  in market  $j$ ,  $FY_{ij,t-1}$  is a dummy indicating whether firm  $i$  exported to destination  $j$  in  $t-1$  for the first time, and  $FM_{ij}$  indicates whether  $j$  is the firm's first export market. Prediction 1 suggests that  $\alpha_1 > 0$ . Parameter  $\alpha_1$  indicates whether the growth of continuing exporters is different for fledgling exporters. We also include  $FM_{ij}$  and  $FY_{ij,t-1}$  by themselves, because there could be other reasons that make growth distinct in the first export market of a firm or in the firm's first periods of activity in a foreign market, respectively.<sup>10</sup>

Of course, many other factors affect a firm's export growth to a market, such as the general conditions of the destination country, its current economic situation, and the firm's own distinguishing characteristics. To account for those factors, we include a wide range of fixed effects, denoted by  $\{FE\}$ . They include year, destination—or alternatively, year-destination—and firm fixed effects.<sup>11</sup> Firm fixed effects control for all systematic differences across firms that do not change over time and affect export growth (firm-specific export growth trends). Destination fixed effects subsume all time-invariant characteristics of markets, including standard "gravity" variables often used in empirical trade analyses such as distance from, contiguity to, and same language or legal origin as Argentina. Year-destination fixed effects further control for aggregate shocks that affect the general attractiveness of a market—aggregate demand growth, exchange rate variations, political changes etc. In these and all subsequent regressions, our standard errors are clustered by firm. Importantly, the sample used in this regression consists of firms that exported for at least two consecutive years to a destination—i.e. firms that survive more than a year in a foreign market—and all results are conditional on survival.

Table 6 displays the results. Results with different sets of fixed effects are presented in columns 1–4. The coefficients of  $FM_{ij}$  and  $FY_{ij,t-1}$  suggest that growth is not in general higher in firms' first market, but it is so in their early periods of activity in a market. This could reflect market-specific uncertainty (as in Eaton et al., 2010 and Freund and Pierola, 2010), or perhaps the building of reputations within business relationships.<sup>12</sup> It also reflects a simple accounting phenomenon: since

<sup>10</sup> Our interest is on the interaction between  $FM_{ij}$  and  $FY_{ij,t-1}$ , but to identify its effect correctly we also need to include each term separately. The coefficient on  $FY_{ij,t-1}$  could be significant on top of the interaction for several reasons. For example, firms may start exporting throughout the calendar year, causing the coefficient of  $FY_{ij,t-1}$  to be positive because of a simple accounting feature. Similarly, there may be confounding forces that imply a consistently higher or lower intensive margin growth in firms' first markets, so we also want to control for  $FM_{ij}$  in our analysis.

<sup>11</sup> Naturally, results are likely to be different across industries. Sector fixed effects could be used to control for sector-specific idiosyncrasies. Note, however, that in our sample each firm belongs to a single sector. Hence sector fixed effects would be perfectly collinear with, and therefore controlled for, by the firm fixed effects.

<sup>12</sup> Rauch and Watson (2003) argue that exporters to a market "start small" and are only able to expand once their foreign partners are convinced of their reliability. Araujo et al. (2012) point out that evolving trust levels within partnerships substitute for weak cross-border contract enforcement, implying that export volumes increase over time, conditional on survival, especially to countries with relatively weak institutions.

**Table 6**  
Intensive margin growth (dependent variable:  $\Delta \log X_{ijt}$ ).

OLS	1	2	3	4	5	6
$FY_{ij,t-1} \times FM_{ij}$	-0.032 (0.028)	0.141** (0.036)	0.098** (0.036)	0.095** (0.036)	0.165** (0.057)	0.171** (0.036)
$FM_{ij}$	0.025 (0.018)	-0.013 (0.038)	-0.009 (0.039)	-0.008 (0.038)	-0.034 (0.06)	-0.069* (0.036)
$FY_{ij,t-1}$	0.263** (0.014)	0.238** (0.016)	0.233** (0.016)	0.233** (0.016)	0.242** (0.025)	0.237** (0.016)
$\log X_{i,t-1}$						-0.001** (0.0001)
Firm FE		Yes	Yes	Yes	Yes	Yes
Year FE			Yes			
Destination FE			Yes			
Year-destination FE				Yes	Yes	Yes
Credit-constrained sectors					No	
Number of obs	107,390	107,390	107,390	107,390	43,258	107,390
R-squared	0.01	0.09	0.10	0.10	0.10	0.10

Robust standard errors adjusted for clusters in firms.

\* Significant at 5%.

\*\* Significant at 1%.

firms enter markets throughout the year, initial exports appear artificially low in the first year whenever the data are on an annual basis, as here.<sup>13</sup>

Our central finding is that the coefficient associated with the interaction  $FY_{ij,t-1} \times FM_{ij}$  is positive and significant in all specifications that include firm fixed effects.<sup>14</sup> Being a new exporter is associated with higher growth over and above the growth of firms in their first year of serving a particular market, or in their initial market. This additional growth component can be explained neither by market-specific uncertainty nor by the above mentioned accounting phenomenon (which applies equally to all markets in a firm's export history).

The effect of being a new exporter on intensive-margin growth is economically sizeable, too. Unconditional intensive-margin growth in our sample is 20%. However, average growth is about 23 percentage points higher in a firm's initial period of activity in a market, and this effect jumps to 33 percentage points if the market is the firm's first.

It is plausible that this result may be driven by credit constraints, which are likely to affect new exporters more than experienced exporters, since the latter tend to have access to greater retained earnings. To account for the role of credit constraints, we would ideally use credit constraint information at the firm level. Since that information is unavailable to us, we borrow Manova's (2011) measure of 'asset tangibility' to identify the industries that are least credit constrained, i.e. those that have the highest proportion of collateralizable assets. We then define an industry to be relatively credit unconstrained if the value of asset tangibility for the industry is above the median for the whole manufacturing sector (i.e. 30%), and examine whether results are significantly different in the subsample of credit unconstrained firms. Column 5 shows the results. The coefficient on  $FY_{ij,t-1} \times FM_{ij}$  remains highly significant and is in fact larger, 815

<sup>13</sup> In the Online Appendix we also show results without destination and year-destination fixed effects but including standard gravity controls, for this and for the other two predictions. Results for our main variables are qualitatively unchanged. And even though ours are not traditional gravity regressions, the gravity controls generally display their usual signs. There are important exceptions, however. For example, the coefficient of GDP is not significant in the intensive margin growth regression, positive but significant only at the 10% level in the entry regression, and significant but positive in the exit regression. This points to potential differences between the forces that shape aggregate trade flows and those that affect the dynamics of exporting firms.

<sup>14</sup> The insignificant coefficient in the regression without firm fixed effects simply reveals the degree of firm heterogeneity in our sample. It indicates that firms that have high initial growth tend to enter more markets, washing out the differential first-market effect when the firms' average export growth is not accounted for.

suggesting that credit constraints actually *limit* the magnitude of the early expansion of new exporters in their first markets.

A common view in the literature is that firms start exporting after experiencing positive persistent idiosyncratic productivity shocks (e.g. Arkolakis, 2011; Irarrazabal and Opromolla, 2011). Due to serial correlation, growth in exports fades over time as shocks die out. This could explain why early export growth is highest in the first market. A way to partially control for this effect is to include the firm's lagged aggregate export level (in millions). Column 6 shows that, when doing so, the effect of  $FY_{ij,t-1} \times FM_{ij}$  on export growth remains positive and significant. It is also considerably higher than in the equivalent specification without the control for lagged exports (column 4). Furthermore, summing the coefficients of  $FY_{ij,t-1} \times FM_{ij}$ ,  $FY_{ij,t-1}$  and  $FM_{ij}$  in columns 4 and 6, we find that the growth differential between old and new exporters is hardly affected by size controls (about 33 percentage points in both cases).

### 3.3. Entry

Our model also predicts that new exporters are more likely to enter new foreign destinations:

**Prediction 2.** *Conditional on survival, new exporters are more likely to enter other foreign markets than experienced ones.*

To test this prediction, we create for every firm  $i$  exporting to some destination  $s$  other than  $r$  at period  $t-1$ , a binary variable  $Entry_{irt}$  that takes value one if firm  $i$  enters destination  $r$  at time  $t$ , and zero otherwise. Therefore non-entry corresponds to the choice by an exporting firm  $i$  to *not* enter destination  $r$  at time  $t$ , although it might do so in the future. When  $Entry_{irt} = 1$ , that firm-destination pair  $ir$  leaves the sample from  $t+1$  onwards. The sample consists of all firms that export for at least 2 years.

Entry in a specific country, in a specific year, is a rather rare event for any firm. Thus, to make the analysis more meaningful we focus on entry in the nine regions defined in subsection 1.<sup>15</sup> As we discuss below, we obtain qualitatively similar results when using the total number of national markets served by a firm.

We thus run the following regression on the probability of starting to export to a new market:

$$Pr[Entry_{irt} = 1] = \beta_1 FY_{i,t-1} + \{FE\} + v_{irt},$$

where  $FY_{i,t-1}$  indicates whether the firm's export experience started at  $t-1$  (i.e., whether  $t$  is firm  $i$ 's second year as an exporter). We include a wide range of fixed effects here as well. Coefficient  $\beta_1$  indicates whether fledgling exporters are more or less likely to enter new destinations than experienced exporters.

Results with different sets of fixed effects are presented in columns 1–3 of Table 7.  $FY_{i,t-1}$  has a positive and highly significant coefficient in all three specifications. The magnitudes may look small at first, but recall that they reflect entry in a given region in a given year, so the entry we consider is a rather rare event. We find that the probability of entering an "average" destination in an "average" year is around one percentage point higher if the firm is a new exporter. This compares with an overall average probability of 7% of entering a new foreign region.

Again, this may be explainable by credit constraints. For example, if firms face liquidity constraints at entry, the inability of either financing sunk entry costs internally or of obtaining the necessary external credit could force some firms to enter foreign markets

<sup>15</sup> We experimented with alternative groupings of destinations; they yield qualitatively equivalent results. Similarly, notice also that our grouping of countries in regions implies that when a firm enters a new country in a region  $r$  that it already serves, this is not coded as entry. Considering entry/non-entry within the region does not make an important difference to the results either.

sequentially when they would prefer to enter them simultaneously. Employing a panel of bilateral exports at the industry level, Manova (2011) finds that credit constraints are important determinants of export participation. Similarly, Muuls (2009) finds that credit constraints make Belgian exporters less likely to expand to other foreign destinations. Since credit constraints may be correlated with being a new exporter, we need to check whether they are driving our results. In column 4 we exclude the firms in the sectors more likely to be credit constrained using Manova's measure. Results are unchanged.

Another possibility is that  $FY$  is just picking up the effects of within-industry learning, as for example in Hausmann and Rodrik (2003) or Krautheim (forthcoming). That is, firms may use the entry of domestic rivals in foreign markets as a signal of their own odds of success as exporters.<sup>16</sup> To consider this possibility, we estimate the following expanded specification of our entry regression:

$$Pr[Entry_{irt} = 1] = \beta_1 FY_{i,t-1} + \beta_2 NArgExp_{kr,t-1} + \beta_3 \Delta \log X(ArgExp_{krt}) + \{FE\} + \xi_{ijt},$$

where  $NArgExp_{kr,t-1}$  is the number of Argentine exporters (measured in thousands) in industry  $k$  selling to region  $r$  at  $t-1$  and  $\Delta \log X(ArgExp_{krt})$  is the export growth to  $r$  of these same competitors between  $t$  and  $t-1$ . These variables control, respectively, for static and dynamic characteristics of export profitability that a firm may infer from observing its rivals. Column 5 displays the results. Consistent with within-industry learning effects, the number and the growth rates of domestic competitors in a given destination help explain entry there. Nevertheless, the result that a new exporter is more likely to enter a new destination than an experienced exporter remains unchanged.

Now, although we control for time-invariant unobserved heterogeneity by using firm fixed effects, it could be that firms' extensive margin expansion in their early years as exporters simply reflects positive idiosyncratic productivity shocks that induced them to start exporting in the first place. As before, we can control for persistent shocks by including the firm's lagged export level. As shown in column 6, the effect of  $FY_{i,t-1}$  withstands this control. Moreover, since idiosyncratic productivity shocks would induce expansion at both intensive and extensive margins, we can also control for them by introducing intensive margin export growth (in the current destinations), by itself and interacted with our indicator for new exporters,  $FY_{i,t-1}$ :

$$Pr[Entry_{irt} = 1] = \beta_1 FY_{i,t-1} + \beta_2 \Delta \log X_{i,-r,t} + \beta_3 [\Delta \log X_{i,-r,t} \times FY_{i,t-1}] + \{FE\} + \eta_{irt}.$$

The results are displayed in column 7. The coefficient of  $FY_{i,t-1}$  remains positive and significant. But we want to check whether being a new exporter matters for subsequent entry also among the firms expanding at the intensive margin. The relevant comparison is between new and old exporters growing at the same rate  $g$ . A fledgling exporter growing at rate  $g$  is more likely to enter a new destination than an experienced exporter growing at same rate if  $\beta_1 + \beta_3 g > 0$ . At the point estimates, this condition is equivalent to  $g < 1.2$ . Close to 97% of the observations satisfy this condition. At the sample median,  $g = .10$ , this sum is positive and highly statistically significant, as the F-test shows.

In column 8 we run a different regression, where we simply look at whether a surviving exporter increased its number of foreign destinations (in which case  $D(ND)_{it} = 1$ ). This regression has the disadvantage of treating all destinations equally. On the other hand, it considers entry in each of the 130 individual markets in the sample.

<sup>16</sup> The idea of learning from the experience of others in foreign markets extends also to the product extensive margin (Iacovone and Javorcik, 2010), as well as to decisions beyond exporting, such as foreign direct investments (Lin and Saggi, 1999).

t7.1 **Table 7**  
Probability of exporting to a New Market.

t7.2	Dependent variable:	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>D(ND)<sub>it</sub></i>	
t7.3									
t7.4	LPM	1	2	3	4	5	6	7	8
t7.5	<i>FY<sub>i,t-1</sub></i>	0.008**	0.015**	0.009**	0.009**	0.009**	0.009**	0.006**	0.048**
t7.6		(0.001)	(0.002)	(0.002)	(0.002)	(0.004)	(0.002)	(0.002)	(0.010)
t7.7	<i>logX<sub>i,t-1</sub></i>						-0.001*		
t7.8							(0.0001)		
t7.9	$\Delta \log X_{i,-r,t}$							0.006**	0.052**
t7.10								(0.001)	(0.003)
t7.11	$\Delta \log X_{i,-r,t} \times FY_{i,t-1}$							-0.005**	-0.043**
t7.12								(0.002)	(0.008)
t7.13	<i>NArgExp<sub>kr,t-1</sub></i>					0.095**			
t7.14						(0.009)			
t7.15	$\Delta \log XArgExp_{krt}$					0.004**			
t7.16						(0.001)			
t7.17	Tests:								
t7.18	$FY_{i,t-1} + (\Delta \log X_{i,-r,t} \times FY_{i,t-1}) \times 10 = 0$							5.25	
t7.19								[0.002]	
t7.20	$FY_{i,t-1} + (\Delta \log X_{i,-r,t} \times FY_{i,t-1}) \times 0.8 = 0$								19.80
t7.21									[0.0001]
t7.22	Firm FE		Yes	Yes	Yes	Yes	Yes	Yes	Yes
t7.23	Year FE								Yes
t7.24	Year-destination FE			Yes	Yes	Yes	Yes	Yes	Yes
t7.25	Credit-constrained sectors				No				
t7.26	Number of obs	235,693	235,693	235,693	87,892	227,769	235,693	220,335	29,760
t7.27	R-squared	0.0002	0.08	0.09	0.09	0.10	0.09	0.10	0.32

Robust standard errors adjusted for clusters in firms. P-values in square brackets.

\* Significant at 5%.

\*\* Significant at 1%.

We find that new exporters are 4.8 percentage points more likely to expand the number of markets they serve than experienced ones. This is near a fifth of the overall (unconstrained) probability that a surviving exporter will expand the number of destinations it serves, 22%. As we also include intensive-margin growth in the regression, the point estimates indicate that a new exporter growing at rate *g* is more likely to add a new destination than an experienced exporter growing at the same rate if  $g < 1.12$ . At the sample median of  $g = 0.8$ , the F-test shows that this condition is easily satisfied.

Now, although a full exploration of the characteristics that link export markets is beyond the scope of this paper, we offer here a

preliminary inspection of the patterns of sequential exporting firms. Specifically, we ask whether the markets to which a firm subsequently exports are related to the markets the firm exported initially in systematic ways. We test this possibility by interacting the variable *FY* with dummies for common border, common language and similar income per capita. Importantly, like in Morales et al. (2011), the dummies are not with respect to the country of origin (Argentina), but relative to the firm's initial export destination. That is, we are interested in the effects of extended gravity on export entry. Additional details are provided in the online appendix.

Table 8 displays the results. They show that Prediction 2 holds strongly, but only for regions with similar per capita incomes or connected by a border to the initial export destination of a firm. This result is related to but distinct from the finding of Lawless (2011), that an exporting firm is more likely to serve new export destinations that are near or contiguous to the firm's current markets, since our focus is on the differential export pattern of fledgling exporters.

### 3.4. Exit

We turn now to the exit patterns of exporting firms. Our model predicts that the probability that firm *i* will exit a particular export market *j* in period *t* ( $Exit_{ijt} = 1$ ) is higher if the firm exported for the first time in  $t - 1$ :

**Prediction 3.** *New exporters are more likely to exit than experienced exporters, including those that are new in a market but have export experience elsewhere.*

To test this prediction, we estimate the following equation:

$$Pr[Exit_{ijt} = 1] = \gamma_1(FY_{ij,t-1} \times FM_{ij}) + \gamma_2 FM_{ij} + \gamma_3 FY_{ij,t-1} + \{FE\} + \zeta_{ijt}$$

t8.1 **Table 8**  
Probability of exporting to a New Market and Extended Gravity.

t8.2	Dependent variable:	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>	<i>Entry<sub>irt</sub></i>
t8.3				
t8.4	LPM	(1)	(2)	(3)
t8.5	<i>FY<sub>i,t-1</sub></i>	0.002	-0.001	-0.006*
t8.6		(0.002)	(0.002)	(0.002)
t8.7	$FY_{i,t-1} \times ExtendedBorder_{r,-r}$	0.032**	0.034**	0.031**
t8.8		(0.005)	(0.005)	(0.005)
t8.9	$FY_{i,t-1} \times ExtendedLanguage_{r,-r}$	0.002	0.002	0.007*
t8.10		(0.003)	(0.003)	(0.003)
t8.11	$FY_{i,t-1} \times Extended PC Income Group_{r,-r}$	0.009*	0.017**	0.012**
t8.12		(0.004)	(0.004)	(0.004)
t8.13	<i>Extended Border<sub>r,-r</sub></i>	0.009**	0.002**	0.002
t8.14		(0.002)	(0.002)	(0.002)
t8.15	<i>Extended Language<sub>r,-r</sub></i>	0.009**	0.019**	0.009**
t8.16		(0.001)	(0.001)	(0.002)
t8.17	<i>Extended PC Income Group<sub>r,-r</sub></i>	0.021**	0.010**	0.019**
t8.18		(0.002)	(0.002)	(0.002)
t8.19	Firm FE		Yes	Yes
t8.20	Year-destination FE			Yes
t8.21	Number of obs	235,693	235,693	235,693
t8.22	R-squared	0.01	0.09	0.10

Robust standard errors adjusted for clusters in firms.

\* Significant at 5%.

\*\* Significant at 1%.

**Table 9**  
Probability of exit (dependent variable:  $Exit_{ijt}$ ).

LPM	1	2	3	4	5	6	7
$FY_{ij,t-1} \times FM_{ij}$	0.122** (0.004)*	0.121** (0.006)	0.125** (0.006)	-0.199** (0.003)	-0.197** (0.003)	0.123** (0.008)	0.137** (0.004)
$FM_{ij}$	0.154** (0.003)	0.149** (0.004)	0.138** (0.004)	-0.015** (0.003)	-0.017** (0.003)	0.133** (0.006)	0.125** (0.006)
$FY_{ij,t-1}$	0.017** (0.001)	0.015** (0.001)	0.025** (0.001)	-0.011** (0.001)	-0.013** (0.001)	0.021** (0.002)	0.025** (0.001)
$\log X_{i,t-1}$							-0.002** (0.0002)
Firm FE				Yes	Yes		
Sector FE		Yes	Yes			Yes	Yes
Year-destination FE			Yes		Yes	Yes	Yes
Credit-constrained sectors						No	
Number of obs	119,610	119,610	119,610	119,610	119,610	71,349	119,610
R-squared	0.13	0.14	0.15	0.69	0.70	0.15	0.15

Robust standard errors adjusted for clusters in firms.

\* Significant at 5%.  
\*\* Significant at 1%.

Coefficient  $\gamma_1$  indicates whether the exit behavior of fledgling exporters is different from the behavior of older exporters. The sample consists of all exporting firms. Again, we introduce fixed effects to account for country and year specific factors that affect exit. Firm fixed effects, on the other hand, are *not* appropriate for the exit regressions, since we want to identify the behavior of single-year exporters. As most single-year exporters represent only one observation in our data set, they are excluded when we focus on within-firm variation. The only cases of single-year exporters that remain after controlling for firm fixed effects are re-entrant single-year exporters (firms that exported prior but not at  $t-2$ , and exited after exporting again at  $t-1$ ) or simultaneous single-year exporters (those that broke simultaneously into more than one market in  $t-1$  and exited in  $t$ ). But as we show in the next subsection, the behavior of those types of exporters is very different. Since firm fixed effects are not appropriate, we include instead sector fixed effects, to control for industry characteristics that may be associated with the frequency and volume of firm's foreign shipments but that are unrelated to the mechanism we propose.

Table 9 shows the results. Observe first that, in all estimations without firm fixed effects (columns 1–3 and 6–7), the coefficients associated with  $FY_{ij,t-1}$  and  $FM_{ij}$  are positive and significant, indicating that in general exit from a market is more likely in a firm's first market and in its early periods of operation in a market. More importantly, the coefficient of the interaction  $FY_{ij,t-1} \times FM_{ij}$  is also positive and significant in those regressions, confirming that exit rates from a market are highest for fledgling exporters. Magnitudes are also economically significant. Being a fledgling exporter increases the probability of exiting a market by almost 29 percentage points relative to an exporter with experience and in a market other than its first, by 15 percentage points relative to an experienced exporter operating in its first foreign market, and by over 26 percentage points relative to an experienced exporter that has just entered an additional market. These figures compare with an overall average probability of 7% of exiting a market in a given year.

Once firm fixed effects are introduced (columns 4 and 5), the sign of the interaction (and of  $FY_{ij,t-1}$ ) shifts to negative. This shows that the exit patterns of firms that re-start to export or start exporting in more than one market simultaneously are indeed very different from those of the firms that start with a single market. Specifically, new simultaneous exporters and re-entrants are, jointly, less likely to exit than continuing exporters.

In column 6 we exclude firms from sectors likely to be credit constrained. Estimates are virtually unchanged from those in columns 1–3. In column 7 we control for firms' lagged export levels, since low sales in a year may suggest a low expectation of survival. This is indeed what we find. There is however little change in the coefficient

of  $FY_{ij,t-1} \times FM_{ij}$ . If we interpret a firm's lagged export levels as a proxy for firm size previous to entry, the results in column 7 imply a conditional hazard rate decreasing in export tenure.

### 3.5. Re-entrants, simultaneous exporters, homogeneous products

As discussed in the previous section, we expect the differential effect between new and old exporters to be less pronounced for firms that are re-starting to export (and therefore are not really “new” exporters), for those that start selling to multiple foreign markets (which according to our model should be more optimistic about their export profitability), and for those that sell homogeneous goods (and are likely to face less uncertainty ex ante).

Since we cannot spot all re-entrants (i.e. some firms that we identify as “true” new exporters may have exported before 2002, the first year of our sample), in the previous regressions we treat all firms that export at  $t$  but not at  $t-1$  as new exporters.<sup>17</sup> But we can also test explicitly for differential effects between “true” new exporters and the firms that we can identify as re-entrants. To do so, we re-run the main regressions on intensive margin (with firm and year-destination fixed effects), entry (with firm and year-destination fixed effects) and exit (with sector and year-destination fixed effects) restricting the sample to those firms that we can identify as re-entrants. We also run the main regressions restricting the sample to the firms that start to export in more than one country. Further, we run the regressions again by restricting the sample to homogeneous products; we follow Rauch's (1999) “conservative” classification to define a good as homogeneous. Finally, we re-run the regressions excluding all the observations included in the restricted samples just described. That is, we eliminate from the original sample firms that are re-entrants and that start exporting to multiple countries, as well as those that are exporters of homogeneous products. We denote that residual sample by “SqExp.” We add year-destination fixed effects in all regressions, sector fixed effects in the exit regression, and firm fixed effects in the intensive margin and entry regressions.

Table 10 displays the results for the intensive margin growth. First year-first market growth is not especially higher for any of the three special groups, but it is for the SqExp firms. Simultaneous and homogeneous goods exporters do grow faster early in a market, but this growth is not different in the first market relative to subsequent markets.

Table 11 shows the results for the entry regressions. Only the SqExp firms display a distinguishably higher probability of entering a different region right after its first year as exporter.

<sup>17</sup> Observations associated with the activities of identified re-entrants range from 2% to 6% of the observations in the different samples.

**Table 10**  
Intensive margin growth (dependent variable:  $\Delta \log X_{ijt}$ ).

	Re-entrants	Simultaneous	Homogeneous	SqExp
$FY_{ij,t-1} \times FM_{ij}$	0.136* (0.168)	0.034 (0.091)	-0.008 (0.155)	0.214** (0.051)
$FM_{ij}$	-0.405** (0.140)	-0.029 (0.069)	0.088 (0.155)	0.017 (0.051)
$FY_{ij,t-1}$	-0.031 (0.154)	0.249** (0.075)	0.352** (0.049)	0.226** (0.017)
Firm FE	Yes	Yes	Yes	Yes
Year-destination FE	Yes	Yes	Yes	Yes
Number of obs	5029	9220	9226	87,202
R-squared	0.436	0.285	0.118	0.009

Robust standard errors adjusted for clusters in firms. 'Re-entrants' are firms that export in year  $t$ , having exported also previously to  $t-1$  but not in  $t-1$ . 'Simultaneous' are firms that sell to more than one foreign destination in their first year of exporting. 'Homogeneous' are firms that sell homogeneous goods according to Rauch's (1999) classification. 'SqExp' encompasses the firms not included in the other categories.

\* Significant at 5%.  
\*\* Significant at 1%.

Table 12 presents the exit regressions. First year–first market exit rates are especially high for the SqExp firms and also for producers of homogeneous goods; the effect is however twice as large for the former. For simultaneous exporters, the interaction term is also positive and significant. However, the coefficients of  $FM$  and  $FY$  are themselves negative and significant, and of a magnitude similar to the coefficient of the interaction term. Thus, for firms in their first market, the additional effect on exit rates from being in the first year is given by the sum of the coefficients on  $FY$  and  $FM \times FY$ , which is indistinguishable from zero. The same is true for the additional effect from being in the first market for firms that are new in a market.

In sum, re-entrants are neither more likely to grow if they survive, nor more likely to exit right after re-entering their first market, than later in their export experience. Neither are they more likely to expand to different regions right after re-starting foreign sales than later. Being new does not matter for the dynamic pattern of firms that start selling in multiple markets either. The same is true for producers of homogeneous goods except for their exit rates, which are higher upon entry than later in their export experience. This differential effect for new exporters of homogeneous products is nevertheless not as high as it is for the SqExp group of firms.<sup>18</sup>

### 3.6. Other robustness checks

We have also run additional regressions to check whether the results we obtain are driven by some omitted variable correlated with  $FM$  or  $FY$ . These are as follows. (i) We exclude exports of "samples," defined as yearly transactions of less than \$1000, to see whether our results are driven by very small exporters.<sup>19</sup> (ii) We re-define "initial experience" more liberally, setting  $FY=1$  for the first two years of exporting. (iii) We employ different adjustments of robust standard errors, like clustering in destinations and firm-destinations. (iv) We use lagged exports to the same destination ( $X_{ij,t-1}$ ) instead of lagged total exports ( $X_{i,t-1}$ ) to control for size in the growth and exit regressions. None of the results from those alternative specifications change our main messages in an important way. We also test whether experience in the second year is relevant. We find that the coefficients associated with  $FY_{ij,t-2} \times FM_{ij}$ , for the intensive margin and exit, or  $FY_{i,t-2}$ , for entry, are either insignificant or considerably smaller than

<sup>18</sup> An alternative way to check for the differential effects is to interact dummy variables for each subsample with our key covariates in the growth, entry and exit regressions. This permits a comparison of the strength of sequential exporting behavior in each group relative to the reference group of all experienced exporters. The results from this exercise are, on the whole, similar to those reported here. They are available in a previous working paper version of this article (Alborno et al., 2010, Section 3.3).  
<sup>19</sup> We also try \$2000 and \$3000 as alternative thresholds.

**Table 11**  
Probability of exporting to a New Market (dependent variable:  $Entry_{it}$ ).

	Re-entrants	Simultaneous	Homogeneous	SqExp
$FY_{i,t-1}$	-0.061* (0.031)	0.001 (0.007)	0.012 (0.008)	0.012** (0.002)
Firm FE	Yes	Yes	Yes	Yes
Year-destination FE	Yes	Yes	Yes	Yes
Number of obs	6884	21,564	13,844	196,389
R-squared	0.17	0.15	0.08	0.09

Robust standard errors adjusted for clusters in firms. 'Re-entrants' are firms that export in year  $t$ , having exported also previously to  $t-1$  but not in  $t-1$ . 'Simultaneous' are firms that sell to more than one foreign destination in their first year of exporting. 'Homogeneous' are firms that sell homogeneous goods according to Rauch's (1999) classification. 'SqExp' encompasses the firms not included in the other categories.

\* Significant at 5%.  
\*\* Significant at 1%.

the equivalent for the first year. This suggests that learning takes place mostly in the first year. These robustness checks are unreported to save space but available upon request.

### 3.7. Alternative mechanisms

Our empirical analysis strongly supports the qualitative predictions from our model. The plausibility of the mechanism is also in harmony with case study evidence on firms starting to export. While there are (obviously) other forces that shape the dynamic behavior of exporting firms, we are unaware of alternative theoretical models that could deliver this set of predictions without adopting the key element of our mechanism, namely export profitabilities at the firm level that are ex ante uncertain but correlated over time and across destinations.

There are forces that could explain some of the empirical findings we uncover. The difficulty is in finding a single mechanism that generates the dynamic patterns in all the three margins we explore. Consider for example that not uncertainty, but binding capacity constraints are the key behind the empirical findings we obtain. If a firm faced binding capacity constraints as it entered foreign markets, but capacity could be expanded disproportionately within a year, intensive-margin growth and the probability of expansion to other markets would indeed be disproportionately high in the second year. However, high early exit would remain puzzling, as survival should not depend on (sunk) capacity-building costs. Likewise, a "learning-by-exporting" process by which an exporter's productivity improves with exposure to foreign competition would be compatible with high early intensive-margin growth, provided that most learning takes place in the initial period of foreign activities. A learning-

**Table 12**  
Probability of exit (dependent variable:  $Exit_{ijt}$ ).

	Re-entrants	Simultaneous	Homogeneous	SqExp
$FY_{ij,t-1} \times FM_{ij}$	0.032* (0.106)	0.233** (0.042)	0.123** (0.017)	0.247** (0.007)
$FM_{ij}$	-0.125 (0.108)	-0.217** (0.045)	0.124** (0.024)	0.138** (0.005)
$FY_{ij,t-1}$	-0.101 (0.107)	-0.239** (0.043)	0.010** (0.004)	0.022** (0.001)
Sector FE	Yes	Yes	Yes	Yes
Year-destination FE	Yes	Yes	Yes	Yes
Number of obs	1849	7014	9637	102,731
R-squared	0.16	0.07	0.16	0.19

Robust standard errors adjusted for clusters in firms. 'Re-entrants' are firms that export in year  $t$ , having exported also previously to  $t-1$  but not in  $t-1$ . 'Simultaneous' are firms that sell to more than one foreign destination in their first year of exporting. 'Homogeneous' are firms that sell homogeneous goods according to Rauch's (1999) classification. 'SqExp' encompasses the firms not included in the other categories.

\* Significant at 5%.  
\*\* Significant at 1%.

by-exporting process is, however, also difficult to reconcile with our findings about high early exit.<sup>20</sup>

Similarly, the firm fixed effects that we use in the intensive margin and entry regressions imply that there is more to the dynamics of new exporters than deterministic productivity differences in level or trend, although they cannot account for idiosyncratic firm productivity shocks. We attempt to control for time-varying idiosyncratic shocks by adding firms' lagged export volumes and lagged export growth. Still, it is arguable that these proxies do not capture time-varying, firm-specific shocks fully. If so, the portion of the autocorrelated productivity shocks not captured by our proxies might explain why intensive-margin growth and the probability of entry in new destinations are especially high in the early periods of exporting. However, as Ruhl and Willis (2008) point out, models with sunk export costs and persistent TFP shocks predict that the hazard rate out of exporting increases with export tenure, as serially correlated shocks die out over time. We find that the opposite is true, when firms break into a new foreign market<sup>21</sup> and especially in their first export destinations.<sup>22</sup>

Still, these findings would not be inconsistent with stochastic productivity advances, as Arkolakis and Papageorgiou (2010) show in current work in progress. Their goal is to explain how age, conditional on size, affects firm dynamics in a closed economy. They allow TFP to follow a first-order Markov process, but firms can uncover their demand parameter only by producing, as in Jovanovic (1982). This assumption is crucial to generate growth and exit hazard rates that decline with age, controlling for size. In a multi-market setting like ours, it would be tantamount to assuming that a firm has to export to gauge its export profitability, as we consider.

Another possibility is that firms develop "global reputations." This could be studied, for example, in a framework that extends partnership models like Rauch and Watson's (2003) or Araujo et al. (2012) to a multi-market context. The key element would be that exporters' activities across markets need to become public information to all distributors globally. If this process took place within a short period of time after the first export incursion, then such a model could probably deliver empirical regularities similar to the ones we obtain. If, however, global reputation took longer to build than a single year, this would not be the main force driving our empirical findings.

#### 4. Conclusion

Using data on Argentine exports at the firm-destination-year level, we find that, entry sunk costs notwithstanding, many of the firms that start exporting drop out of the export business very shortly. By contrast, the successful ones grow at both the intensive and the extensive margins. We refer to this empirical pattern as "sequential exporting." This pattern is either weaker or unobserved, however, when firms restart exporting after a break, or among firms that start exporting simultaneously to multiple markets, or among exporters of homogeneous goods.

While rich in other dimensions, recent trade models based on selection due to heterogeneity in productivity and export sunk costs are often ill-equipped to address these dynamic patterns. Here we

argue that export profit idiosyncratic uncertainty and the role of self-discovery are also key ingredients to firms' export dynamics.<sup>23</sup> We develop what is perhaps the simplest model that can address the implications of this mechanism. A firm discovers its profitability as an exporter only after exporting takes place. The firm conditions the decision to serve other destinations on this information. Since breaking into new markets entails unrecoverable costs and export profitability has global scope, the firm has an incentive to enter foreign destinations sequentially. For example, nearby countries may serve as "testing grounds" for future expansions to larger or distant markets.

Sequential exporting strategies could help to rationalize some empirical findings from the trade literature, such as the greater sensitivity of trade flows to trade costs at the extensive relative to the intensive margin (Bernard et al., 2007; Mayer and Ottaviano, 2007). Similarly, the sequential exporting process hints that the gains from trade may extend well beyond the static gains typically emphasized in the literature. However, a more general theoretical structure would be required for a thorough evaluation of the implications of sequential exporting.

Another area where understanding firms' sequential exporting strategies can be far-reaching is trade policy. Our findings hint at the existence of a trade externality—i.e. lower trade barriers in a country can induce entry of foreign firms in other markets. The intuition is as follows. The lower tariffs will induce some foreign firms to start exporting. As these new exporters learn about their ability to serve foreign markets, some will be very successful and decide to expand to other foreign destinations. As a result, trade liberalization in a country can promote entry not only in that market but also in third markets, albeit with a lag. Trade liberalization could lead to entry in third markets even in the short run, if it raises the value of "export experimentation" for some foreign firms. For the same reason, the impact of trade agreements, at both the regional and the multilateral levels, could be much richer than what existing studies indicate. Although our data are not appropriate for such analyses—since Argentine firms did not face major tariff reductions in their main export destinations during our sample period—this is an area that surely calls for further research.

An equally promising avenue for future research is in exploring the mechanism we lay out in this paper at a more disaggregated level, seeking to identify the types of products, or the sectors, as well as the characteristics of foreign markets, for which the process of sequential exporting is more relevant.<sup>24</sup> For example, it would be interesting to evaluate whether there is a dynamic counterpart to the hierarchy of markets uncovered by Eaton et al. (2011). They find that distant, difficult markets are accessed solely by the highly productive firms; is it also true that those firms sell to difficult markets only later in their internationalization process? To focus on the basic mechanism we abstract from these issues here, taking instead the extreme view that the correlation of export profitabilities across destinations is the same for all sectors and for all pairs of countries. Undeniably, this is a crude approximation. In reality, we should observe instead a matrix of correlations across countries for each sector. Exploring the structure of those matrices is beyond the scope of this paper, but it could prove very useful, making it possible to fine tune

<sup>20</sup> Since the evidence on learning from exporting indicates that, if it exists, it is likely to be specific to the destination market (see the survey by Wagner, 2007), such a mechanism would also be unable to explain why fledgling exporters are more likely to enter new markets than experienced exporters.

<sup>21</sup> As in previous studies focusing on the hazard rates out of exporting, such as Besedes and Prusa (2006).

<sup>22</sup> Recent stochastic models of export dynamics without sunk export costs, such as Arkolakis (2011) or Irarrazabal and Opromolla (2009), fail to generate some of our empirical findings, too. In particular, in those models the growth rate and the hazard rate need not decrease with age, once size is controlled for.

<sup>23</sup> A step towards integrating some of our insights within a heterogeneous productivity framework has been undertaken by Arkolakis and Papageorgiou (2010) in current work in progress.

<sup>24</sup> Alternatively, one could study the sequentiality of a firm's entry modes in a foreign market. This is the approach followed by Conconi et al. (2011) in recent work, where they modify our framework to study whether exporting to a market serves as a testing ground for a firm's (potential) future foreign direct investment in that market. Egger et al. (2011) apply the same logic also to investigate the sequential strategies of firms considering investing abroad and, if they choose to do so, of where to locate the investment.

1231 the analysis of firms' export strategies. We look forward to advances  
1232 in those areas.<sup>25</sup>

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<sup>25</sup> Three recent papers provide initial steps in this direction. One is the paper by Morales et al. (2011) discussed in the introduction, where they find path-dependence in firms' choices of foreign destinations. In their setting, a firm's export profitability is correlated across markets through effects on the sunk costs of entry. Using our data set and empirical methodology, Elliott and Tian (2010) evaluate the specific patterns of sequential exporting of Argentine firms in Asia. Defever et al. (2011) generalize our setup to a spatial model to study the geographic spread of Chinese exports between 2003 and 2005.